IN THE DISTRICT COURT OF THE UNITED STATES FOR THE MIDDLE DISTRICT OF ALABAMA, NORTHERN DIVISION

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PHASE 2A OMNIBUS REMEDIAL ORDER

In accordance with the three remedial opinions entered today, it is the ORDER, JUDGMENT, and DECREE of the court that defendants Jefferson S. Dunn and Deborah Crook, in their official capacities, are ENJOINED and RESTRAINED from failing to do the following:

1. Definitions

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1.1. "ADOC" refers to the Alabama Department of Corrections. While the court refers to the ADOC often in this order, its order is directed to the

defendants; thus, when the court says that "ADOC" shall take a certain action, it means that the defendants must ensure that it takes that action.

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- By May 2, 2022, the defendants must develop 2.1.5. in collaboration with the Savages, and submit to the court, realistic benchmarks for the level of correctional staffing ADOC will attain by December 31 of 2022, 2023, and 2024. benchmarks must prioritize filling mandatory posts and staffing the mental-health hubs and intake facilities, and must put ADOC on track to fill all mandatory and essential posts by July 1, 2025.
- 2.1.6. ADOC must submit correctional staffing reports to the court and the EMT on at least a quarterly basis. It may work with the EMT to develop the format of these reports. However, until ADOC and the EMT have finalized a new report format or else concluded that the existing report format is adequate, ADOC shall continue to provide mental-health staffing reports according to the format currently in place.
- 2.1.7. Ameliorating the Effects of Understaffing

- 2.1.7.1. ADOC must check SU, suicide watch, and RHU cells for suicide resistance whenever such cells receive new occupants.
- 2.1.7.2. ADOC must conduct a thorough check of all SU, suicide watch, and RHU cells at least once per quarter to verify that they satisfy every element of the Hayes checklist (Doc. 3206-5). These checks must be documented.
- 2.1.7.3. By May 2, 2022, the parties must submit proposals that will allow ADOC's RHUs--with the exception of the RHU at Tutwiler--to function safely with the correctional staff that ADOC currently employs. These proposals must address the following:
 - 2.1.7.3.1. How ADOC shall address the serious risk of harm to inmates in restrictive housing caused by correctional staffing deficits so severe that the consistent provision of security checks, out-of-cell

- time and mental-health treatment is simply impossible.
- 2.1.7.3.2. How ADOC will ensure that any inmates moved out of the RHUs do not end up in functionally identical units--that is, units that offer equivalently deficient levels of monitoring, out-of-cell time, and treatment.
- 2.1.7.3.3. How ADOC will ensure the safety of inmates in the RHUs who require protective custody, and, if it chooses to reduce the number of inmates in the RHUs, how it will manage the dangers posed by inmates who would present a significant safety or security risk in general population.
- 2.1.7.3.4. How this relief may be modified if ADOC meets the benchmarks for correctional staffing set forth above.

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- 2.2.3. ADOC must achieve the staffing levels set forth in the staffing matrix previously approved by the court, see Phase 2A Order and Injunction on Mental-Health Staffing Remedy (Doc. 2688), subject to any subsequent modifications, June 1, 2025.
- 2.2.4. ADOC must submit mental-health staffing reports to the court and the EMT on at least a quarterly basis. It may work with the EMT to develop the format of these reports. However, until ADOC and the EMT have finalized a new report format or else concluded that the existing report format is adequate, ADOC shall continue to provide mental-health staffing reports according to the format currently in place.

3. Restrictive Housing Units

- 3.1. Exceptional Circumstances
 - 3.1.1. Inmates with serious mental illnesses may not be placed in the RHUs unless a documented exceptional circumstance applies.

- 3.1.1.1. An "exceptional circumstance" exists where: (a) a safety or security issue prevents placement of the inmate in alternative housing (such as a SU, RTU, or SLU); or (b) a non-safety or non-security issue exists and transfer or transportation to alternative housing is temporarily unavailable. Examples of safety and security issues include inmate's known or unknown enemies in alternative housing or the inmate's creation of a dangerous environment (to the inmate, other inmates, and/or staff) by his or her presence in alternative housing.
- 3.1.2. An inmate placed in a RHU for safety or security issues for 72 hours or longer will be offered at least thre.0035m6 (lears)-144 lea Tf [(33.92)

- 3.1.3. An inmate placed in a RHU for non-safety or non-security issues must be removed from the RHU within 72 hours.
- Every week, ADOC must file with the court 3.1.4. and the monitoring team reports on each prisoner who has been in restrictive housing for longer than 72 hours under exceptional circumstances during that week. These reports must indicate the amount of out-of-cell time offered to the prisoner each day, the nature of the out-of-cell time (i.e., exercise, group therapy, etc.), the exceptional circumstance justifying the prisoner's continued segregation placement, and the date by which ADOC expects that exceptional circumstance to be resolved.
- 3.2. Screening for Serious Mental Illnesses
 - 3.2.1. Before being placed in a RHU, each inmate must be screened by an RN, or an LPN under an RN's supervision. The screening must assess whether the inmate has been flagged as seriously mentally

inmate must be removed from restrictive housing within 72 hours--or sooner, if a psychiatrist, psychologist, CRNP, or counselor determines that removal of the need for the inmate from restrictive housing is urgent--absent documented exceptional circumstance.

3.3. Mental-Health Rounds

Mental-health rounds must be conducted by a 3.3.1. qualified mental-health professional in each RHU at least weekly, and should generally include a discussion with the post officer(s) concerning any changes in the behavior of inmates in the RHU; a review of duty post logs and segregation unit record sheets for information about inmates' recreation, participation in showers, consumption and sleep patterns; a walk through the RHU, with stops at each occupied cell to make visual contact with the inmate inside the cell; to verbally communicate with attempts inmate, including a brief inquiry into how the

inmate is doing and whether the inmate has mental-health needs or a desire to speak with mental-health staff privately; and a brief assessment of each inmate's hygiene, behavior, affect, and physical condition, and the condition of his or her cell.

3.3.2. Mental-health rounds must be appropriately documented. Such documentation must contain a notation of any mental-health needs expressed by inmates, or concerns identified by the qualified mental-health professional conducting the round as to any inmate. Documentation of rounds must be chronologically filed and maintained by the mental-health manager or other designated mental-health staff member.

3.4. Mental-Health Assessments

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3.4.1. Each inmate must receive a mental-health assessment by a psychiatrist, psychologist, CRNP, or counselor within seven days of his or her placement in restrictive housing. Inmates coded

as mental-health code A must receive additional assessments at least every 90 days, and inmates coded as mental-health code B or C must receive additional assessments at least every 30 days.

- 3.4.2. Each mental-health assessment must be appropriately documented.
- 3.4.3. Each mental-health assessment must include an examination or discussion of the following topics: the inmate's past response(s) to restrictive housing, if applicable; the inmate's general appearance or behavior; whether the

3.5.2. The days and times that out-of-cell time is

set forth in the checklist developed by Lindsay M. Hayes (Doc. 3206-5).

4. Intake

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- 4.1. Each intake screening must be conducted by a qualified mental-health professional.
- 4.2. Documentation of each inmate's intake screening--including an interpretation of the results of any psychological assessment--must be filed in the inmate's medical record.

4.3. Inmates' Previous Records

4.3.1. If, either during or after intake, an inmate reports having previously received mental-health services and can correctly report the prior mental-health provider, a records request to the prior provider must be made within three working days of the time the inmate reported having previously received mental-health services. If the inmate reports having previously received mental-health services and cannot remember or correctly identify the prior mental-health

provider, the mental-

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and/or intervention as soon as possible but no more than four hours from the determination that the referral is emergent. Urgent referrals must result in a clinical assessment and/or intervention within 24 hours of the time the referral was made. Routine referrals must result in a clinical assessment and/or intervention within 14 calendar days of the time the referral was made.

6.2. Communication of Referrals

6.2.1. An emergent or urgent referral must communicated verbally, in person or by telephone, to the appropriate mental-health staff member or members as soon as possible, but in no case longer than one hour from the time the referral is identified as emergent or urgent, absent unusual circumstances which detain staff for an extended period of time such as a medical emergency or an incident involving safety or security of staff or The mental-health staff member inmates. members to whomthe referral should be

- communicated will be determined by the mental-health staff.
- 6.2.2. Routine referrals must be communicated to the appropriate mental-health staff member or members, as indicated above, by the next shift by leaving the referral form in a location that ADOC has designated to the correctional and mental-health staff, and inmates, as appropriate. The monitoring team may alert the court if ADOC fails to clearly designate the location.
- 6.3. An appropriate triage or mental-health staff member or members must regularly monitor any designated location for completed referral forms.

until the inmate has been assessed by an appropriate mental-health provider.

7. Confidentiality

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- 7.1. Individual counseling sessions, medication-management encounters, periodic mental-health assessments of inmates in RHUs, suicide-risk assessments, and therapeutic group sessions must take place in settings that provide for confidentiality and that, if applicable, are out-of-cell, subject to the following exception:
 - 7.1.1. Such services may be provided in a non-confidential setting if confidentiality is not possible due to safety concerns or is otherwise not appropriate. The question whether confidentiality is otherwise not appropriate must be answered according to clinical determinations.
 - 7.1.2. If confidentiality is not possible, then that fact, the reason for it, and any actions taken to maximize confidentiality must be documented in a progress note.

- 8. Treatment Teams and Plans
 - 8.1. Treatment teams must meet at regular intervals, to be determined based on the team chair's clinical

- and individualized to address his or her mental-health needs, based on clinical judgment.
- 8.5. Treatment teams must review and revise each inmate's mental-health code as clinically appropriate, and must review and amend, if necessary, each inmate's treatment plan after changes in the inmate's mental-health code, transfer to a new housing unit, or any other circumstance resulting from or likely to affect an inmate's mental-health in a significant way.
- 8.6. Coordination of Transfers and Treatment
 - 8.6.1. ADOC must consider inmates' mental-health codes and symptoms in making decisions concerning transfer between facilities.
 - 8.6.2. In the event of a transfer of an inmate on the mental-health caseload, the staff member in charge of the inmate's care at the transferring facility must send a transfer note to the staff member in charge of the inmate's care at the

receiving facility within a reasonable time after the transfer is initiated.

- 9. Psychiatric and Therapeutic Care
 - 9.1. Access to Treatment
 - 9.1.1. ADOC must comply with the Mental-Health
 Treatment Guidance set forth in Appendix A.
 - 9.1.2. In addition to the Mental-Health Treatment
 Guidance set forth in Appendix A, each inmate must
 receive any additional care prescribed by his or
 her treatment team, subject to the following
 exception:
 - 9.1.2.1. While ADOC must provide each inmate in restrictive housing with any medication or individual therapy prescribed by his or her treatment team, it need not provide other forms of care prescribed by an inmate's treatment team if those kinds of care cannot be provided safely in the restrictive housing environment.

- 9.1.3. Each treatment session must last for an adequate period of time, according to clinical judgment.
- 9.1.4. Each housing unit must offer appropriate types and numbers of therapeutic groups to accommodate the inmates housed there.
- 9.2. Out-Of-

9.3. Inmates who are not on the mental-health caseload must be seen by mental-health staff in the event of a mental-health crisis or after receipt of a mental

9.4.2. Progress notes must be sufficiently detailed to facilitate treatment and ensure continuity of care

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- arrive and assume care or a physician declares such measures are no longer necessary.
- 10.1.4. Each ADOC major facility must maintain an appropriate cut-down tool in each RHU, SU, RTU, SLU, and crisis unit.
- 10.1.5. When continued medical care is necessary, an inmate who has attempted suicide must be moved to the medical or healthcare unit at the ADOC major facility for continued medical care as soon as ADOC staff may safely move the inmate, unless medically contraindicated.
- 10.1.6. If an inmate dies as a result of a suicide, the inmate's body must be moved as soon as possible to a private area outside of any occupied housing unit and outside the view of other inmates.
- 10.2. Suicide Watch Placement

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10.2.1. After each inmate's initial placement on constant observation, the inmate must be evaluated using a suicide risk assessment to

determine if the inmate is not suicidal or is either acutely suicidal or non-acutely suicidal.

10.2.2. An inmate who is admitted to suicide watch must be considered for placement on the

10.3.1.1.

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- procedure that ensures monitoring at staggered intervals not to exceed 15 minutes.
- 10.4.3. During constant observation or close watch, an observer must contemporaneously document his or her observations at staggered intervals not to exceed 15 minutes. Upon an inmate's discharge from suicide watch, his or her observation records must be maintained in his or her medical record.
- 10.4.4. ADOC must take appropriate steps to ensure that observers perform their duties as required.
- 10.5. Suicide Watch Conditions

- 10.5.1. Unless clinically contraindicated, inmates on suicide watch must be provided adequate suicide-resistant implements for hygiene and eating as clinically appropriate.
- 10.5.2. Inmates on suicide watch must receive the same privileges afforded by their last housing assignment as clinically appropriate.
- 10.5.3. Inmates housed in crisis cells, medical cells, or the infirmary must be provided

appropriate out-of-cell activity, unless clinically contraindicated, after 72 hours.

- 10.6. Referrals to Higher Levels of Care
 - 10.6.1. If an inmate remains on suicide watch for 72 hours, then he or she must be considered for referral to a different or higher level of care based on clinical judgment. If the inmate is not referred to a different or higher level of care, then the clinical rationale must be documented in the inmate's medical chart and tracked in the crisis utilization log or a similar tracking mechanism.
 - 10.6.2. If an inmate remains on suicide watch for 168 hours, then the he or she must be considered for referral to a different or higher level of care based on clinical judgment. If the inmate is not referred to a different or higher level of care, then the clinical rationale must be documented in the inmate's medical chart and

tracked in the crisis utilization log or a similar tracking mechanism.

10.6.3. If an inmate remains on suicide watch for 240 hours or longer and does not meet the criteria for discharge to outpatient mental-health care, then he or she must be considered for referral to a different or higher level of care based on clinical judgment. If the inmate is not referred to a different or higher level of care, then the clinical rationale must be documented in the

- 10.7.2.1. An inmate discharged from suicide watch must not be transferred to an RHU, unless there is a documented exceptional circumstance.
- 10.7.2.2. Any transfer of an inmate from suicide watch to an RHU must be approved by the Deputy Commissioner of Operations (for male facilities) or Deputy Commissioner of Women's Services (for female facilities) or their designee.

10.8. Follow-Up

10.8.1. After an inmate's discharge from suicide watch, mental-health staff must conduct a follow-up mental-health examination with the inmate on each of the first three days following discharge, unless there is a documented clinical determination that the inmate was not suicidal at the time the inmate was placed on suicide watch and did not become suicidal during the watch placement.

10.8.2. Follow-up mental-health examinations must not take the place of other scheduled mental-health appointments, although they may

the three ordered follow-up examinations restarts
the requirement to complete a follow-up
mental-health examination on each of the three
days following the transfer.

11. Higher Levels of Care

11.1. ADOC must ensure that inmates who require hospital-level care receive it within a reasonable period of time, as determined by clinical judgment.

11.2. Inpatient Beds

- 11.2.2. In collaboration with the EMT, ADOC must, on at least an annual basis, reassess (1) the number of inmates on ADOC's mental-health caseload, and (2) whether 10% is in fact an accurate estimate of the percentage of the mental-health caseload requiring inpatient treatment. If ADOC determines that more than 10% of the inmates on the mental-health caseload require

inpatient beds, or that the mental-health caseload has grown, or both, it must adjust its number of inpatient beds accordingly.

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finding be made, what measures ADOC will take to ensure their occupants' safety.

12. Discipline

- 12.1. ADOC must comply with §§ V.B.2, V.C.3.a, and V.C.3.d of ADOC Administrative Regulation 626, all of which are set forth in Appendix B.
- 12.2. ADOC must comply with §§ V.D.3 and V.D.3.b, and the excerpted provision of § V.D.4, of ADOC Administrative Regulation 626, all of which are set forth in Appendix B.

13. Training

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- 13.1. ADOC must document its provision of training regarding the Comprehensive Mental-Health Curriculum, suicide prevention, confidentiality, mental-health rounds in restrictive housing units, emergency preparedness, discipline, suicide risk assessments, correctional risk factors, and observation on suicide watch.
- 13.2. For training purposes, on a quarterly basis,

 ADOC and/or its mental-health vendor must conduct

emergency preparedness drills at each ADOC major facility, including scenarios involving self-injury and suicide attempts. During the emergency preparedness drills, the trainers must evaluate the correctional and medical staff response time to the emergency code and their preparedness for the emergency code (including, as appropriate, presence of an emergency bag, automatic external defibrillator (or cut-down AED), and tool).

14. Unforeseen Circumstances

- 14.1. "Unforeseen circumstances" refer to a situation in which an event or series of events (such as a natural disaster, fire, medical epidemic, pandemic, or outbreak, and lockdown) make performance under this omnibus remedial order inadvisable, impracticable, illegal, impossible, detrimental to the health and/or safety of inmates and/or staff, or detrimental to the public interest.
- 14.2. In monitoring ADOC's compliance with this omnibus remedial order, the EMT shall consider unforeseen circumstances, their effects on ADOC's ability to comply with the remedial order, and ADOC's efforts to mitigate the effects of those circumstances.
- 15. This order is not final and remains open in that the parties must still submit proposals for further and/or different relief and monitoring may warrant

DONE, this the 27th day of December, 2021.

/s/ Myron H. Thompson
UNITED STATES DISTRICT JUDGE

Appendix A

The Defendants' Mental-Health Treatment Guidance

Treatment Category	Initial Assessment	Subsequent Care

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Appendix B

ADOC Administrative Regulation 626, § V.B.2:

"A mental health consultation may be sought at the time of the rule or regulation violation or after review of the disciplinary report. A mental health consultation must be sought if the inmate is on the mental health caseload and has a mental health code of C or higher and/or an SMI designation; or, even if the inmate has a lower mental health code or is not on the mental health caseload, where the i

"If the mental health staff member performing the mental health consultation concludes that the rule or regulation violation was related to, but not the direct result of, the inmate's mental illness, then the disciplinary hearing officer must take that conclusion into consideration in imposing any disciplinary sanctions."

ADOC Administrative Regulation 626, § V.D.4:

"[I]f the mental health staff member who conducted the mental health consultation determined that any specific disciplinary sanction is clinically contraindicated for the inmate, including confinement to restrictive housing for a medium- or high-level rule or regulation violation, then the decision of the mental health staff member who performed the mental-health consultation will be outcome determinative and binding on the disciplinary hearing officer, except where exceptional circumstances exist."!